



(Translation)

June 23, 2026

Name of the Company: Tokyo Electron Limited

Name of the Representative: Toshiki Kawai
 President & CEO
 (Representative Director)
 (Code No.8035; TSE Prime Market)

Person to contact: Makoto Shinto
 Vice President of
 Corporate Governance Dept.
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Notice of Change in Representative Director

Tokyo Electron Limited (TEL) hereby announced that, at its Board of Directors meeting held on June 23, 2026, it resolved to make the following change in the Representative Director effective June 23, 2026.

1. Reason for the Change

To further strengthen the management structure and achieve sustainable enhancement of corporate value

2. Name, Date of Birth, Title, Effective Date of Appointment, and Number of TEL's Shares Held of the New Representative Director

Name (Date of Birth)	New Position	Previous Position	Effective Date of Appointment	Number of TEL's Shares Held
Hiroshi Ishida (October 1, 1968)	Senior Executive Vice President & Representative Director	Senior Vice President & General Manager	June 23, 2026	12,873

(Note) The number of TEL's shares held is as of March 31, 2026.

3. Brief Biography of the New Representative Director

Name	Career Summary	
Hiroshi Ishida	April 1991 April 2012 July 2018 July 2022 June 2024 July 2024 June 2026 July 2026	Joined TEL Director, Thermal Processing Systems Marketing Department, TEL Vice President & General Manager, Thin Film Formation Business Unit, TEL Vice President & General Manager, Etching System Business Unit, TEL Corporate Officer, TEL (Present position) Senior Vice President & General Manger, TEL Division Officer, Frontend Process Business Division, TEL (Present position) Senior Executive Vice President & Representative Director, TEL (Present position) COO (Chief Operating Officer), TEL (Scheduled to assume office)