

## Q&A of fiscal year 2025 (the 62<sup>nd</sup>) Annual General Shareholders' Meeting

### Q. The Company's expectations toward outside directors

- A. The scale of the Company's business has increased substantially over 10 years, but to achieve further growth, we expect that the expertise of the internal directors in the semiconductor industry together with the external perspectives and diverse skills of the outside directors will contribute to further enhancement of corporate value.

### Q. Branding activities

- A. We believe that sports have the power to inspire dreams and emotions, and the way that athletes hone their skills and spirit as they strive to become number one in the world shares values with the Company. As the importance of semiconductors has become recognized, or social roles have increased substantially and expectations from stakeholders are also rising. Through branding activities such as sport advertising, the Company's logo and corporate name enable us to effectively convey to society information about our business activities while creating positive effects on recruitment activities, including overseas. In addition, we would be pleased if shareholders, customers, employees, and their family members feel happiness and pride when they see the Company's name and logo.

### Q. Stock split

- A. Regarding a stock split, we hope to make an appropriate decision while responding to various requests through dialogue with stakeholders, taking into consideration the Tokyo Stock Exchange guidelines, shareholder composition, market trends, stock liquidity, and other factors.

### Q. Achieving further growth in the lead up to the semiconductor market of 2050 (third wave)

- A. We seek to be the world's number one based on relationships of trust with customers and suppliers. To achieve this, it will be important that we steadily increase the Company's core competencies. We will provide high-value-added products and services in areas where our technologies can be utilized and continuous technological innovation can be expected. In addition, we have the world's largest equipment shipment results and expect to reach 100,000 units this year. We seek to develop advanced services that leverage AI and data science to enable the delivered equipment to generate even greater value.

### Q. Rapidus Corporation

- A. As one of our important customers, we seek to provide the best possible services and sales to Rapidus, based on a relationship of trust, in the same manner as with our other customers. There is absolutely no capital tie-up with Rapidus.

Q. Research and development

- A. Our research and development is determined based on a technological roadmap that covers multiple generations and is shared with customers. Our capacity to generate earnings from research and development expenditures has been recognized outside the Company. We will continue to carefully examine technologies that our customers will need in the future and conduct research and development with a high success rate so that we can maximize the Company's growth potential.

Q. Threats from Chinese equipment manufacturers

- A. The market shares of Chinese equipment manufacturers may increase in China as a result of effects from Chinese national policy, regulations, and other factors, but looking at the market as a whole, regions outside of the China area are larger. In addition, those segments of the semiconductor market that will undergo substantial growth in the future are the cutting-edge segments, and we plan to increase our share of the global market even further by always maintaining world-leading technological innovation capabilities.

Q. Background to the appointment of Director Joseph Kraft

- A. The Nomination Committee considers candidates for Outside Director who have knowledge and experience in a wide range of industries other than the semiconductor business. Mr. Kraft was selected as a candidate particularly because he has a global network and is well versed in the national policies of various countries and geopolitical risks.

Q. Market growth outlook

- A. Although there will be fluctuations in the semiconductor production equipment market due to effects from the balance of supply and demand and macroeconomics, it will grow substantially in the future. This year, the market will be at the same level as last year, but there are areas in which further growth in demand is expected, and we expect year-on-year growth of at least 10% for the fiscal year.

Q. Initiatives with data service providers

- A. Due to the variety in semiconductor applications, inquiries from the customers of our customers are increasing. We hope to contribute to meeting various semiconductor needs and technological innovation.