## **Targeting Further Business Growth**

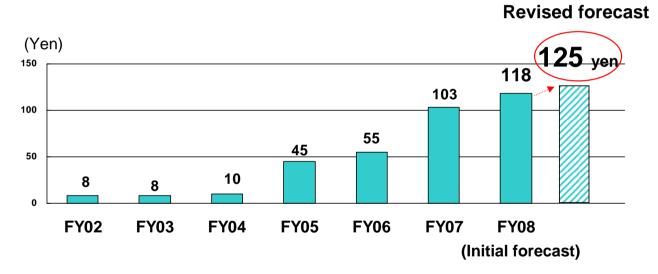
**Tetsuro Higashi, Chairman & CEO** 

November 13, 2007



## **Achieved record interim results**

- ▶Net sales: 476.3B yen; Operating income: 95.0B yen; Net income: 62.4B yen
- ► Operating Margin: 19.9%
- Interim dividend per share: 70 yen



Annual dividend forecast revised upwards from 118 yen to 125 yen



## Future Market Environment and TEL's Management Stance

1. FY08 1H: Achieved record results. Orders adjustment FY08 2H: Adjustment period in sales, but orders to start recovery

FY09: Recovery expected from 2<sup>nd</sup> half

- 2. TEL's management focus is achieving major growth at the next cycle peak. Therefore, we will:
  - Compete using technological strength in miniaturization and low power consumption requirement. Provide strong products and solutions to customers.
  - ii. Make inroads into new business domains. (RLSA products, GCIB, MEMS etc.)
- 3. Despite market beginning to slow down, no easing up on investment for growth (R&D, M&A, etc.) and productivity enhancement investment.

RLSA: Radial Line Slot Antenna

GCIB: Gas Cluster Ion Beam





